



Table of Content

Sr.No	Section	Pg.No
1	About the Company	3
2	Board of Directors	10
3	Business Model	14
4	Revenue and Cost Drivers	17
5	Technology Overview	20
6	Suppliers and Customers	24
7	Organogram and Team	31
8	Market Overview	33
9	Historic Financials	43



ZAZEA About the Company

About Us

Zarea is at the forefront of transforming the commodity trading and distribution landscape in Pakistan. Through innovative approaches and cutting-edge solutions, we are shaping the future of the industry and setting new standards for efficiency, reliability, and sustainability.

Vision

- Transcending boundaries
- Innovation and efficiency
- Revolutionizing the industry
- Cutting-edge technology
- Strong partnerships
- Commitment to excellence
- Empowering stakeholders
- Economic growth and positive change

Mission

- Founded on innovation, integrity, inclusivity
- Transforming the commodity sector
- Unlocking economic prospects
- Simplifying market engagement
- Serving farmers, businesses, and investors
- Gateway to opportunities

Zarea Commodities Marketplace

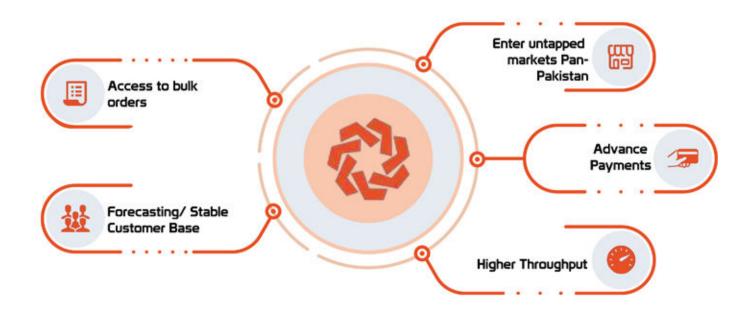
- Pioneering future trading
- Innovative B2B platform
- Connecting buyers and sellers
- · Seamless and secure
- Fair pricing and fast delivery
- Quality products and lower costs
- Growth opportunities



Our Commodities



Why Suppliers Choose Us



Our Supplier Base



Why Customers Choose Us:

















Our Customer Base



Our Cutting Edge-Technology





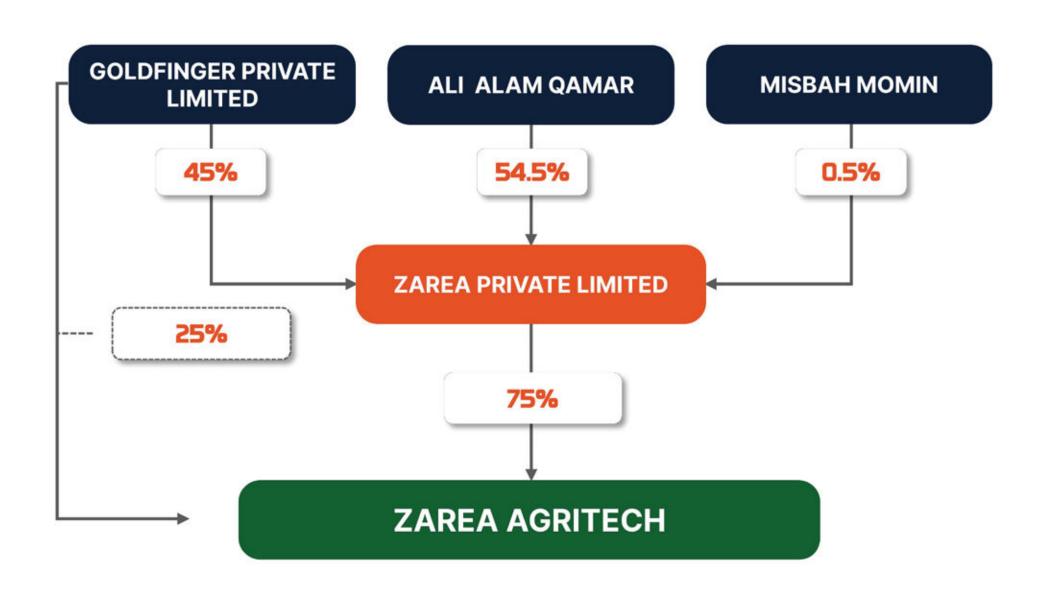




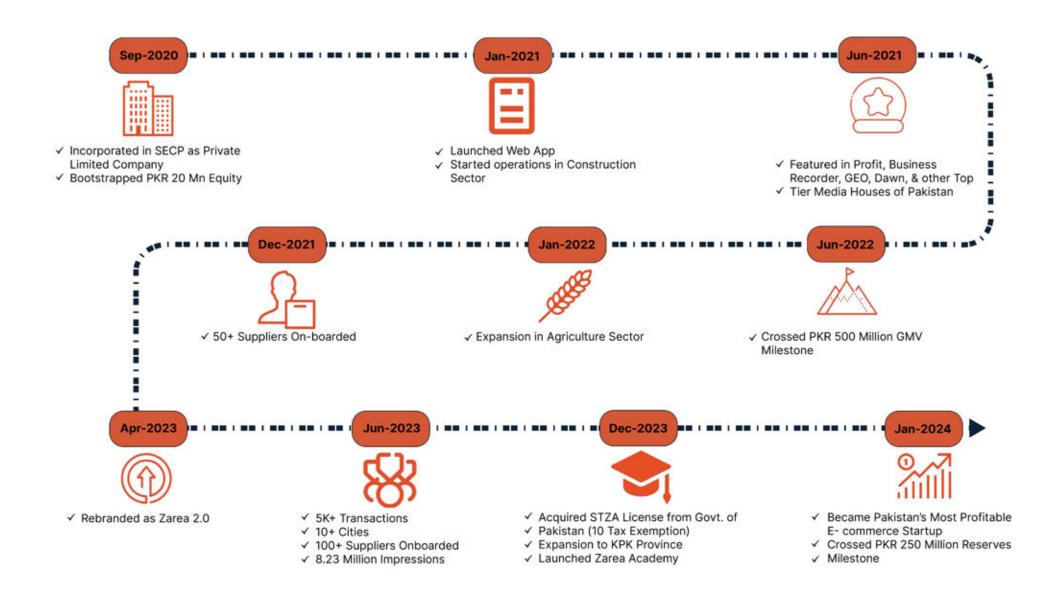




Share Holding Structure



Our Journey & Milestones Achieved



Board Of Directors

Chairperson / Director

Mrs. Misbah Momin

Director

Mr. Sohail Wajahat Siddiqui

Director

Mr. Shafqaat Ahmed

Director

Mrs. Meezan Fahd Mukhtar

C.E.O / Director

Mr. Ali Alam Qamar

Director

Mr. Muhammad Afzal Chaudhry

Director

Mr. Nouman ul Hassan

Company Secretary	Syed Muhammad Akram
Company Registration	0158011
Company National Tax Number	8379488
Head Office	Zarea Limited, Delta 6 Office No. 6011, NASTP, Abid Majeed Rd, Lahore Cantt.
Other Offices	Zarea Limited, Pak Austria Fachhochschule: Institute of Applied Science and
	Technology (Special Technology Zone), Mang, Haripur.
Auditors	Naveed Zafar Ashfaq Jaffery & Co.
Legal Counsel	Mohsin Tayebaly & Co.
Share registrar	THK Associates (Pvt.) Limited
Bankers	Meezan Bank, Al- Falah Bank, UBL



Board of Directors



Misbah Momin (Chairperson/Director)







Misbah Momin is an entrepreneur, philanthropist, and social activist. She is the President of Misbah Momin Foundation and MM Talks, and Editor-in-Chief of Mindful Magazine. She has experience in communications and business development with Bonds Travel Bureau and Flying Group of Companies. Misbah is a core member of the CARE Foundation and has served on the National Commission on the Status of Women(NCSW) in Pakistan.



Ali Alam Qamar (CEO\Director)







Ali Alam Qamar is a Pakistani Industrialist, Investor and Entrepreneur. He completed his Masters of Finance from University of Cambridge. Ali has founded Zarea which is Pakistan's Largest B2B E-Commerce Platform for Commodities. Ali is also Vice President at MM Foundation which is one of Pakistan's largest charitable organisations striving for educational reforms and mental health awareness.



Sohail Wajahat Siddiqui (Director)







A prominent corporate leader and former Federal Minister for Petroleum and Natural Resources, he significantly increased order intake, share price, and dividends as MD of Siemens Pakistan. With 30+ years in the energy sector, he restructured PSO, saving millions. Holder of a master's in Electronics Engineering and the Sitara-e-Imtiaz award, he developed a respected energy plan saving billions. He also served as Chapter Chair of YPO/YPO Gold and President of OICCI and MAP.





M. Afzal Chaudhry (Director)







He holds a Postgraduate degree in Economics from Punjab University and a Diploma in Banking with "Role of Honour" from the Institute of Bankers, Pakistan. With a 43-year banking career, he worked at UBL, Commercial Bank of Oman, First Women Bank, and Silk Bank. He served as Chief of Special Assets Management, Senior Credit Officer, Deputy General Manager, and Regional Head, gaining extensive experience in commercial, corporate, industrial, and banking sectors.



Nouman UI Hassan (Director)







Nouman ul Hassan brings over 10 years of extensive experience in software development and digital marketing to our company. He has honed his skills in reputable organizations such as IBEX and has established himself as a top-rated professional on platforms like Upwork and Fiverr. His proficiency spans a diverse range of technical and strategic areas. He is adept at leveraging cutting-edge technologies to develop robust software solutions and has a deep understanding of digital marketing dynamics.



Shafqaat Ahmed (Director)







Mr. Shafqaat Ahmed possesses over 48 years of rich banking experience both within Pakistan and in international markets of Corporate Finance, Capital markets, Treasury & portfolio management. He was responsible for establishing Albaraka Bank in Pakistan and served as its Head from 1992 till early 2018. He is currently serving as a non-executive director of Security papers Ltd and as an independent director at Gharibwal Cement Company Ltd.



Meezan Fahd Mukhtar (Director)

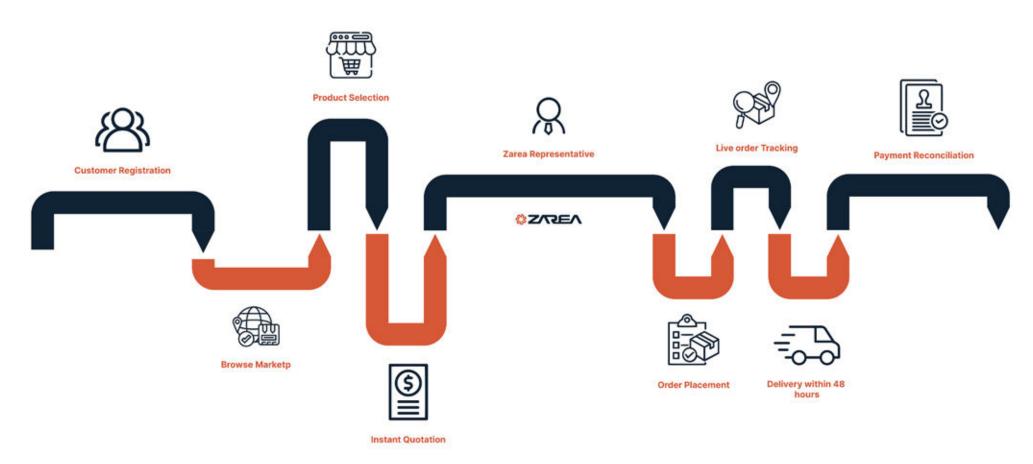


Meezan holds a Bachelor of Arts and Sciences from the prestigious School of Oriental and African Studies (SOAS), University of London. She is a dynamic entrepreneur in the fashion industry, bringing innovative ideas and a keen sense of style to her ventures. With a strong academic background and a passion for creativity, Meezan has successfully established herself as a prominent figure in the fashion world. She is married to Fahd Mukhtar, sponsor and director of Fatima Group



Business Model

HOW ZAREA WORKS



Experience the streamlined process at Zarea: effortlessly register, browse, and select products, with instant quotations. Our dedicated representatives guide you through order placement, while real-time tracking ensures prompt delivery within 48 hours. Trust in our meticulous payment reconciliation for seamless transactions, exemplifying Zarea's commitment to efficiency and customer satisfaction.



The Solution - Digital Ecosystem





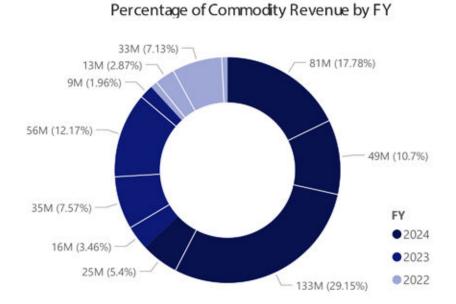
Revenue and Cost Drivers



Revenue Drivers

Zarea Limited drives its topline from a mix of products including Cement, Steel, Building & Finishing materials and Agri Biomass. It is clearly evident from the product analysis shown below that 60%, 48% and 46% of the revenue is derived from the sale of Cement in FY22, FY23 and FY24 respectively. Further, the Company has also witnessed 211% growth in Agri Biomass in FY24 as compared to FY22.







Cost Drivers

Administrative and General Expenses for our e-commerce marketplace include Salaries and Benefits, Repair and Maintenance, Legal and Professional Charges, Fees and Subscriptions, General Office Expenses, Software Maintenance, Charity and Donations, Auditor's Remunerations, Depreciation, and Amortization. These elements are vital for operational efficiency, infrastructure upkeep, compliance, daily operations, and financial health.







Administrative and General Expenses, Selling and Distribution Expenses and Finance Cost by FY (Cost Driver) 23M 2024 2023 2022

Cost Drivers Report For Information Memorandum



ZZZEA Technology Overview

Commodities:

Al-generated Commodity Trading Insights
Zarea's platform leverages cutting-edge Al
for real-time market analysis, predicting price
movements and identifying lucrative trading
opportunities, helping traders make informed
decisions and maximize returns.

20+ Commodities

The platform offers daily live prices for over 20 commodities, real-time market trends, and 20 years of historical data for analytics. Users can compare commodities, shop by brand or city, and access Al-based price forecasting and daily market news updates.

Daily Market News Updates

Stay ahead with Zarea Platform's Daily Market News Updates, providing real-time, comprehensive coverage on global markets. Receive timely updates on trends, economic events, and key financial developments to make informed decisions and stay competitive in commodity trading.

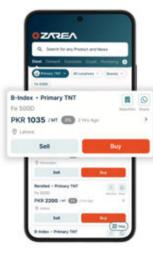




Al-Generated Commodity Trading Insights



20+ Commodities



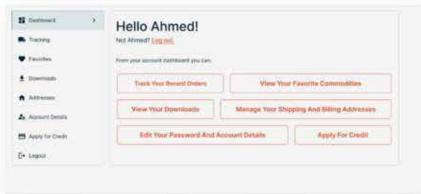
Daily Market News Updates

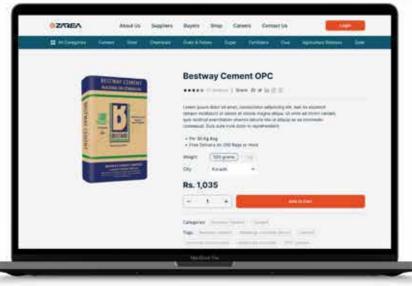


Technology



Live Order Tracking





State of the art Mobile App















SERVICES



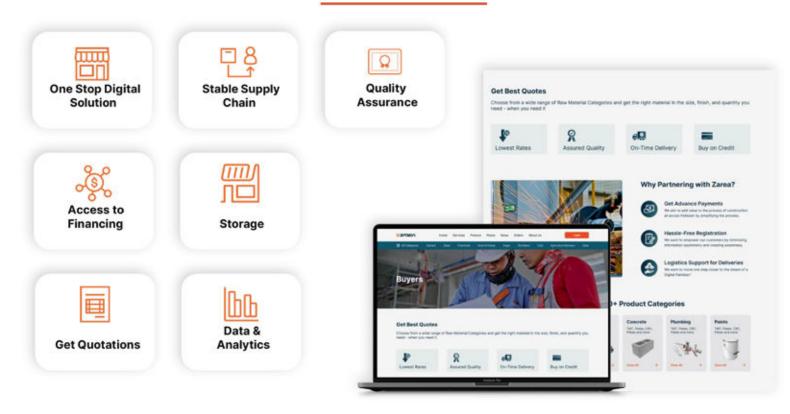






Zarea offers a diverse range of services to cater to various business needs. Their logistics and warehousing solutions ensure efficient storage and distribution of goods. They provide automated credit scoring and approval services, utilizing Al-based technology for accurate and swift financial assessments. Additionally, Zarea handles import and export operations, facilitating smooth international trade. They also specialize in data and analytics, offering insights and strategic information to help businesses make informed decisions.

FOR BUYERS





Suppliers & Customers



Our Suppliers















Our Customers









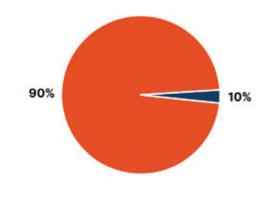






Customer Bifurication

At Zarea, we focus on empowering local economies by partnering primarily with SMEs and retailers, comprising 364 of our 374 collaborators. This commitment reflects our dedication to fostering innovation and providing tailored solutions for inclusive growth.



■ SMEs & Retailers ■ Large size Entities



Customers

Bestway Cement

Power Cement

Flying Cement

Fauji Cement

Maple Leaf Cement

DG Cement

CheratCement

Lucky Cement

Pioneer Cement

Berger Paints

Jotun Paints

Berger Paints

BuxlyPaints

GobisPaints

ICI Dulux Paints

Kansai Paints

Master Paints

Popular Pipes

Agha Steel

Al-Haj Asia Star Steel

Amreli Steel

FF Steel

Ittefag Steel

Kamran Steel

Mughal Steel

SheikhooSteel

SJ Steel

SUPPLIERS













































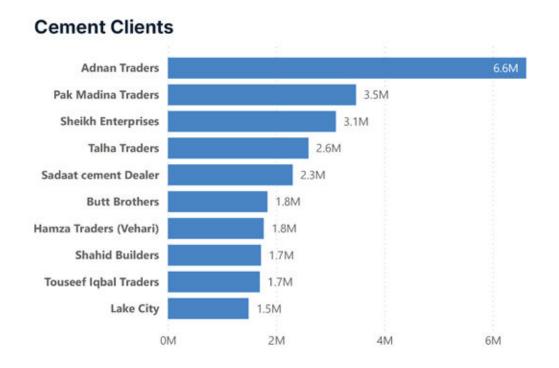




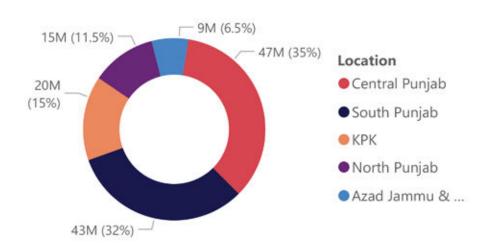


CEMENT

Cement has been the highest selling commodity with 224,302 MT sold, contributing PKR 226.26 million to the Platform usage fee (PUF). The average order value has been increasing with CAGR of 15.70% from June 2022 to June 2024. The number of transactions for the order of cement has been similar from June 2022 to June 2023 but shows a significant increase in 2024 of about 205.43% amounting to 3,519 transactions in FY24. Zarea uses numerous clients to source their cement for different consumers.



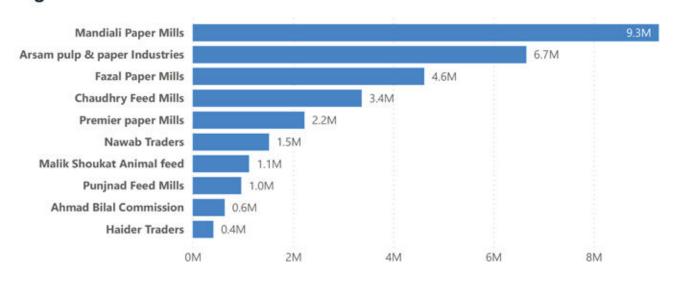
Cement Percentage by Region



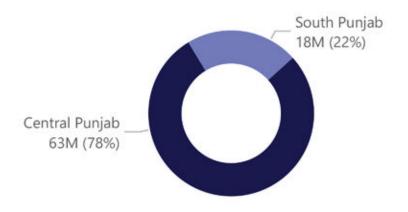
Agri Biomass

Agri Biomass ranks second in terms of quantity sold, with over 77,000 MT units sold, generating a total platform usage fee (PUF) of PKR 101.6 million. The price per ton of Agri biomass has been increasing with a CAGR of 11.11% which results in a higher Average order value in FY23 & FY 24. The Number of orders for Agri biomass has shown a significant increase in the preceding years i.e. It has grown from 212 orders in FY 22 to 2,113 orders in FY24 which indicates a 996.70% increase since the start of operations.

Agri Biomass Clients

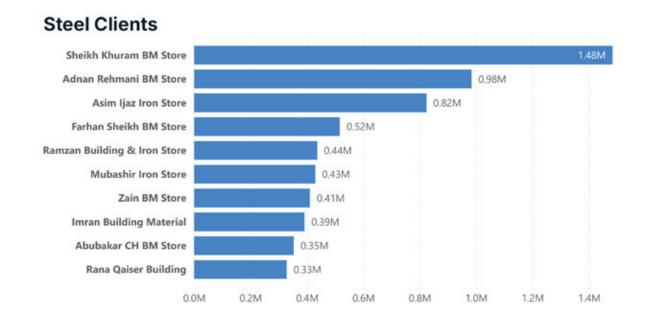


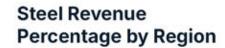
Agri Biomass Revenue Percentage by Region

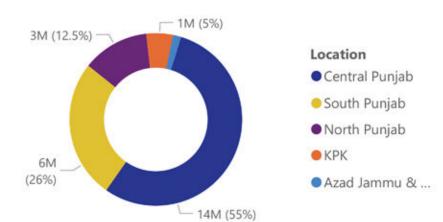


Steel

The total quantity of steel sold by Zarea Limited is 5,183 MT, contributing Platform usage fees (PUF) of PKR 37.8 million. The price per ton of steel is growing by a CAGR of 33.64% from FY22 to FY24, while the total revenue earned by the sale of steel accounts to 7.96% of the total revenue earned by Zarea Limited.



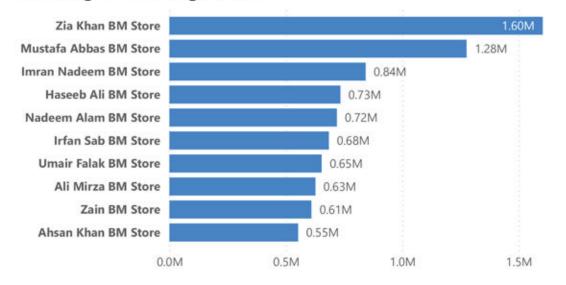




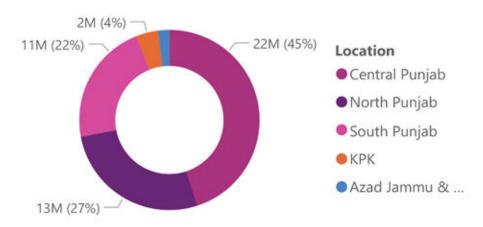
Building & Finishing

The total quantity of Building & Finishing material sold by Zarea limited is 4,864 MT, contributing Platform usage fees (PUF) of PKR 103.02 million. The order number of Building & Finishing material have been constant throughout the preceding years but due to the increase in price per unit of Building & Finishing material, i.e. it has a CAGR 37.86%, the revenue from sale of construction has grown by 86.69% from 13 million in FY22 to 48.8 million in FY24.

Building & Finishing Clients



Steel Revenue Percentage by Region

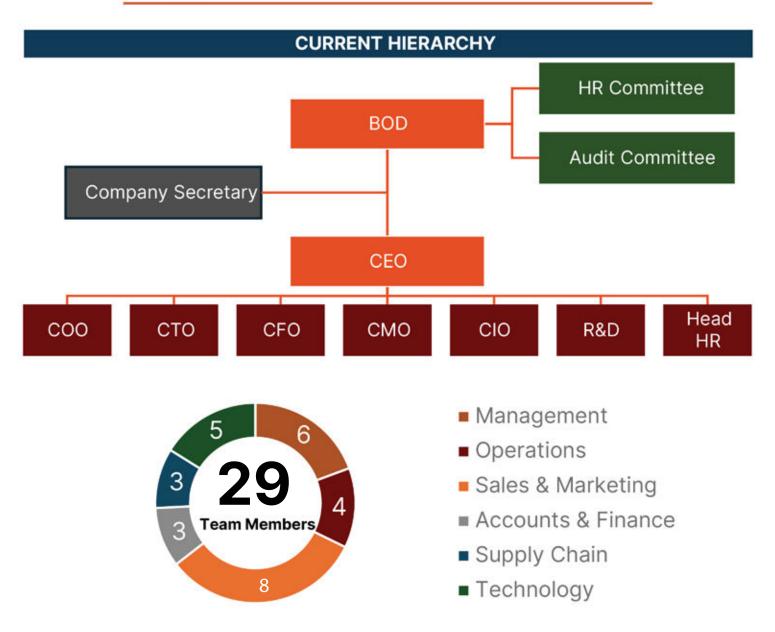




ZAZEA Organogram and Team



Organizational Structure





ZAZEA Market Overview

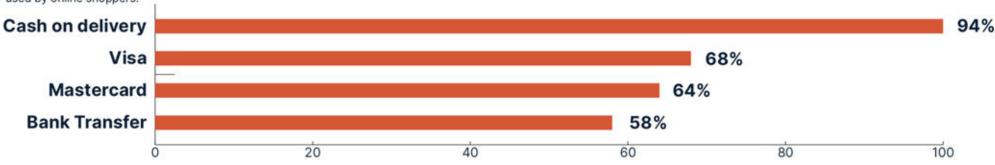
E-COMMERCE OVERVIEW

Market Overview

- ✓ Pakistan is still largely a cash-based, informal economy. Most transactions are conducted in cash, except for large ones requiring a bank draft or pay order.
- ✓ Revenue in the eCommerce Market is projected to reach US\$8.55 billion in 2024.
- ✓ Pakistan is the 36th largest market for eCommerce with a revenue of \$8.09 billion in 2023.

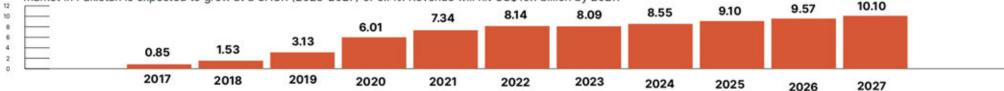
Top Payments Methods in the Pakistani Ecommerce Market

In terms of payment methods, the eCommerce market in Pakistan is fragmented, where no single payment service provider dominates. Cash on delivery emerges as the prevalent method used by online shoppers.



Ecommerce Revenue Development in Pakistan, 2017-2027 (in billion US\$)

Revenue rocketed by over 93%: from US\$3.13 billion in 2019 to US\$6.01 billion in 2020. This development happened during the pandemic period when online sales underwent a global increase. Like consumers elsewhere, Pakistanis saw online platforms as safer alternatives to brick-and-mortar stores, many of which shuttered down amidst lockdowns. The online market in Pakistan is expected to grow at a CAGR (2023-2027) of 5.7%. Revenue will hit US\$10.1 billion by 2027.



Internet Penetration

- ✓ There were 111.0 million internet users in Pakistan in January 2024.
- ✓ Pakistan's internet penetration rate stood at 45.7 percent of the total population at the start of 2024.
- ✓ Internet users in Pakistan increased by 24 million (+27.1 percent) between January 2023 and January 2024.
- √ There were also 71.70 million active social media identities in Pakistan in January 2024, and severallocal companies now use social media to promote their products and services.



E-COMMERCE OVERVIEW

Key Players

- ✓ Google Chrome is the most popular browser, accounting for 56 percent of total visitors, followed by Microsoft Internet Explorer/Edge (21 percent). The remaining 23 percent of searches are through Android, Safari, Opera, Opera Mini, UC Browser, Safari, and Maxthon respectively.
- ✓ Electronics is the largest market and accounts for 23.1% of the Pakistani eCommerce revenue. It is followed by Hobby & Leisure with 22.0%, Fashion with 18.3%, Furniture & Homeware with 11.8%, Grocery with 8.6%, Care Products with 8.5%, and DIY with the remaining 7.8%.



Key Growth Drivers

The integration of AI, machine learning, and blockchain technologies is expected to significantly enhance transaction security and operational efficiency in B2B e-commerce.

Technological Advancements

The global shift towards digital transactions, reflected in Pakistan through increased use of digital payment solutions like Raast and growing mobile commerce, is a critical growth driver.

Increased Digital Adoption

Pakistani businesses targeting international markets through e-commerce platforms are expected to drive significant revenue and market growth.

Market Expansion & Global Reach

Utilizing social media and advanced digital marketing strategies helps businesses reach a wider audience, build brand recognition, and generate leads more effectively.

Social Media and Digital Marketing

The rise of sophisticated B2B marketplaces, enabling third-party selling and integrating data analytics and AI personalization, is simplifying selling and driving growth.

Third-Party Marketplaces



E-COMMERCE OVERVIEW

Challenges

0.4

Regulatory Framework

The need for clear and supportive e-commerce regulations remains a significant challenge, with inadequate consumer protection laws hindering sector growth.

02

Cybersecurity Concerns

Ensuring secure transactions and protecting business data are critical issues that need addressing to build trust among businesses and customers.

03

Logistics Infrastructure

Improving outdated logistics systems is essential for the success of e-commerce, with current challenges including inefficient supply chains.

04

Economic Instability

High inflation and economic downturns pose significant risks, affecting consumer spending power and business operations

05

Consumer Trust Issues

Building consumer trust in online transactions remains a challenge, with issues like fraud and inadequate product information impacting consumer confidence.

Opportunities



Digital Transformation

Leveraging advanced technologies for business operations can enhance efficiency and drive significant growth in B2B e-commerce.



Market Access & Global Expansion

Expanding reach to international markets through e-commerce platforms offers substantial growth opportunities for Pakistani businesses.



Innovation in Products & Services

Developing new, tailored products and services to meet specific business needs can help companies stay competitive & attract more clients



Mobile Commerce Growth

Increasing mobile penetration rates provide opportunities for businesses to enhance user experiences and capitalize on mobile commerce trends.



Enhanced Customer Engagement

Utilizing video content, social media interactions, & personalized marketing strategies can improve customer engagement and loyalty, driving sales growth.



COMMODITIES OVERVIEW

Cement

- ✓ Cement Sector is organized and is oligopolistic in nature with most players listed on PSX
- ✓ Market capitalization of the sector was around PKR 584 billion in March 2024. Overall economic growth and government spending on development projects are main drivers of the sector's growth.

sector's growth. YoY Comparison **PARAMETER** FY 2023 FY 2022 **77 MMT 70 MMT Total Production Capacity 45 MMT 53 MMT Total Production** 58% 76% Utilization All Pakistan Cement Manufacturers Association (APCMA) Description **FY21** FY22 FY22 **8MFY23 8MFY24** Offtake (Million Metric Tons) 48 48 40 27 26 Exports (Million Metric Tons) 9 5 5 4 Total Production (Million MTs) 57 53 30 30 45 North Region (Avg price / 50kg in PKR) 1,041 1,205 613 764 1,064 South Region (Avg price / 50kg in PKR) 613 1,192 777 1,081 1,038



COMMODITIES OVERVIEW

Steel

- The country's annual demand for steel products was recorded at 11.2 million metric tons during FY23 with a with imports comprising of 39.2%.
- Total imports were down by 42% YoY, from 7.6 million MT in FY22 to 4.4 million MT in FY23. This was largely due to SBP-imposed import curbs during FY23, a short-term intervention to control the depleting foreign exchange reserves.
- ✓ Due to non-availability of raw materials, the local production also faced a decline of 10% from 9.9 million MT in FY22 to 8.9 million MT in FY23 leading to higher local steel prices as well as lower consumption.
- ✓ Slowdown in the construction sector also contributed to the fall in the overall consumption resulting in 17.6% reduction in country's annual demand YoY.

		YoY Comparison	
PARAMETER		FY 2023	FY 2022
Annual Demand		11.2 MMT	13.2 MMT
Imports		4.4 MMT	7.6 MMT
Production	[]→	8.9 MMT	9.9 MM1



Introduction

SMEs are defined by SMEDA as enterprises with up to 250 employees and annual sales up to PKR 250 million.

SMEs represent over 90% of all businesses in Pakistan.

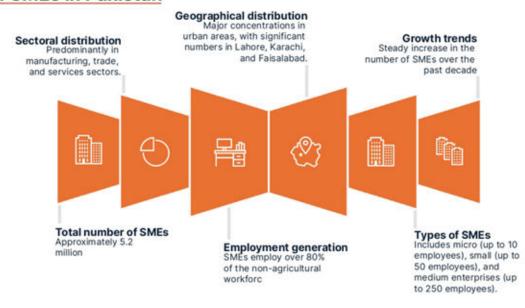
They play a crucial role in economic development, innovation, and employment generation.

SMEs are often more flexible and adaptable compared to larger enterprises.

The sector includes a diverse range of industries, from manufacturing to services.

Government policies and support are vital for the growth and sustainability of SMEs.

Current Size and Numbers of SMEs in Pakistan



Sector Distribution of SMEs





Contribution to GDP





Key Challenges Faced by SMEs



Access to finance

Market access





Regulatory hurdles

Infrastructure issues





Technological adoption

Human resource constraints &



Opportunities for SMEs

Domestic Market Potential



Government Support Initiatives





Collaboration and Partnerships



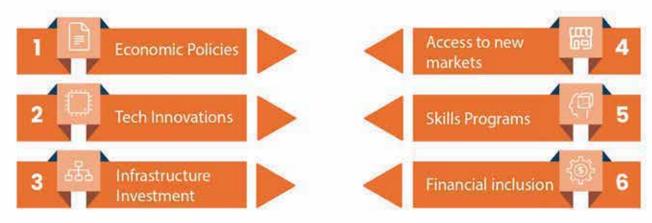


⊗□ △ ◆

Niche Markets and Product Diversification



Growth Drivers



Impact of Digitization on SMEs







E-Commerce Adoption



Role of Fintech



Digital Marketing and Sales



Case Studies/Examples



Future Outlook







ZAZEA Historic Financials

Income Statement

Figures in "PKR"	2021 (A)	2022 (A)	2023 (A)	2024 (M)
Revenue	11,752,862	54,357,649	114,912,232	287,694,773
Cost of Sales		+	-	-
Gross Profit	11,752,862	54,357,649	114,912,232	287,694,773
General & Administrative Expenses	(2,707,207)	(2,044,450)	(4,023,614)	(19,315,300)
Selling & Distribution Expenses	(1,506,799)	(6,582,266)	(8,882,572)	(21,645,499)
Finance Cost	(12,588)	(849)	(70,133)	(66,589)
EBITDA	7,526,268	45,730,084	101,935,913	246,667,385
Depreciation	(397,584)	(651,066)	(1,017,356)	(718,901)
Amortization	(#):	(100,675)	(159,932)	(228,518)
EBIT	7,128,684	44,978,343	100,758,625	245,719,966
Investment Gain / (Loss)	(312,480)	(12,920,498)	2,918,342	7,335,002
Other Income	9 8 8	265,000	-	-
Profit Before Tax	6,816,204	32,322,845	103,676,967	253,054,968
Тах	(1,782,171)	(8,714,644)	(22,424,895)	(2,879,842)
Net Profit	5,034,033	23,608,201	81,252,072	250,175,126



BALANCE SHEET

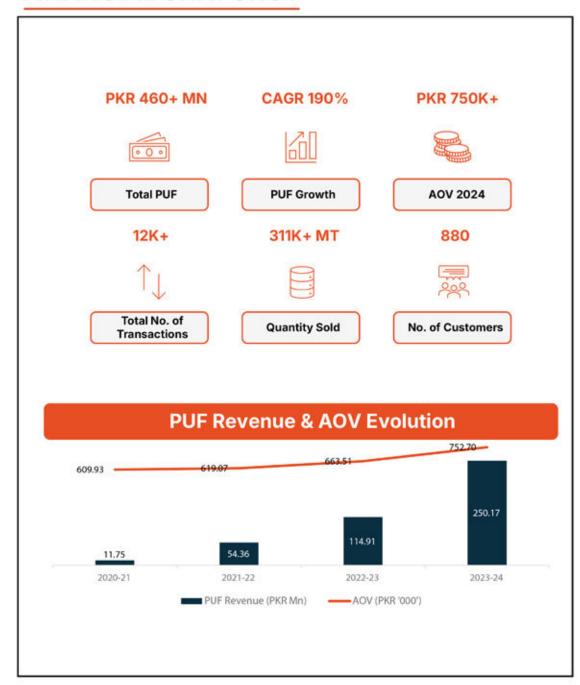
Figures in "PKR"	2021 (A)	2022 (A)	2023 (A)	2024 (M)
Assets				
Non- Current Assets				
Property, Plant & Equipment	4,903,539	6,256,923	12,239,640	21,649,738
Investment in Subsidiary	3.	1.50		750,000
Intangible Assets	1,006,750	906,075	4,309,771	6,681,253
Total Non - Current Assets	5,910,289	7,162,998	16,549,411	29,080,991
Current Assets				
Investments held for Trading	41,687,520	31,746,011	36,131,603	39,982,203
Investments in Commodities	7.5	0.57	72,845,210	228,208,929
Trade and Other Receivable	6,528,802	64,800,092	53,663,495	122,164,045
Advances, and Prepayments	4,532,840	379,976		28,500,000
Cash and Bank Balances	11,111,107	28,096,632	67,426,298	147,133,566
Total Current Assets	63,860,269	125,022,711	230,066,606	565,988,743
Total Assets	69,770,558	132,185,709	246,616,017	595,069,734
Equities & Liabilities				
Current Liabilities				
Accounts Payables	2,427,382	29,534,511	32,196,771	31,095,520
Tax Payable	-			-
Total CURRENT LIABILITIES	2,427,382	29,534,511	32,196,771	31,095,520
Non - Current Liabilities				
Leases				-
Deferred Tax	309,143	508,964	1,024,940	3,904,782
EOSB				
Total Non - Current Liabilities	309,143	508,964	1,024,940	3,904,782
Equity				
Share Capital	20,000,000	20,000,000	20,000,000	200,000,000
Share Premium				
Loans from Sponsors	42,000,000	53,500,000	83,500,000	
Retained Earnings	5,034,033	28,642,234	109,894,306	360,069,432
Total Equity	67,034,033	102,142,234	213,394,306	560,069,432
Total Liabilities & Equity	69,770,558	132,185,709	246,616,017	595,069,734

CASH FLOW STATEMENT

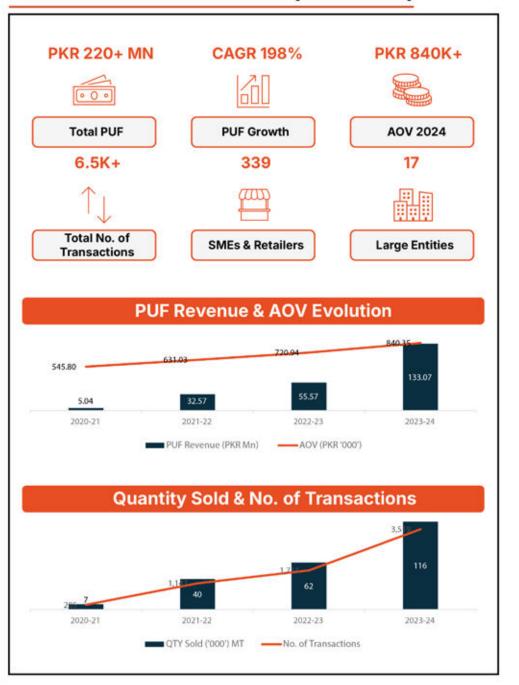
Figures in "PKR"	2021 (A)	2022 (A)	2023 (A)	2024 (M
PBT	6,816,204	32,322,845	103,676,967	253,054,968
Non - Cash Changes:				
Depreciation	397,584	651,066	1,017,356	718,901
Amortization		100,675	159,932	228,518
Capital Loss	*	41,880,780	8,815,056	
Jnrealized (Gain)/Loss	312,480	2,535,729	(1,200,648)	23
Finance Cost	12,588	849	70,133	66,589
Cashflows before Working Capital Changes	7,538,856	77,491,944	112,538,796	254,068,976
Working Capital Changes:				
Frade and Other Receivable	(6,528,802)	(58,271,290)	11,136,597	(68,500,550)
Advances, Deposits and Prepayments	(4,532,840)	4,152,864	379,976	(28,500,000)
Accounts Payables	954,354	27,107,129	2,662,260	(1,101,251)
Fax Paid				
Finance Cost Paid	(12,588)	(849)	(70,133)	(66,589)
Cashflows from Operating Activities	(2,581,020)	50,479,798	126,647,496	155,900,586
Cashflows from Investing Activities:				
Capex - PPE	(5,301,123)	(2,004,450)	(7,000,073)	(10,128,999)
Capex -Intangible Assets	(1,006,750)	-	(3,563,628)	(2,600,000)
nvestments in Commodities	-	39-0	(72,845,210)	(155,363,719
nvestments held for Trading	(42,000,000)	(34,475,000)	(12,000,000)	(3,850,600)
nvestment in Subsidiary				(750,000)
Cashflows from Investing Activities	(48,307,873)	(36,479,450)	(95,408,911)	(172,693,318)
Cashflows from Financing Activities:				
Share Capital	20,000,000	0.00	-	180,000,000
Share Premium	- 2	52.5	(2)	49
oans from Sponsors	42,000,000	11,500,000	30,000,000	(83,500,000)
Cashflows from Financing Activities	62,000,000	11,500,000	30,000,000	96,500,000
Net Cash and Cash Equivalents	11,111,107	25,500,348	61,238,585	79,707,268
Opening Cash		11,111,107	28,096,632	89,335,217
Closing Cash	11,111,107	28,096,632	89,335,217	147,133,566



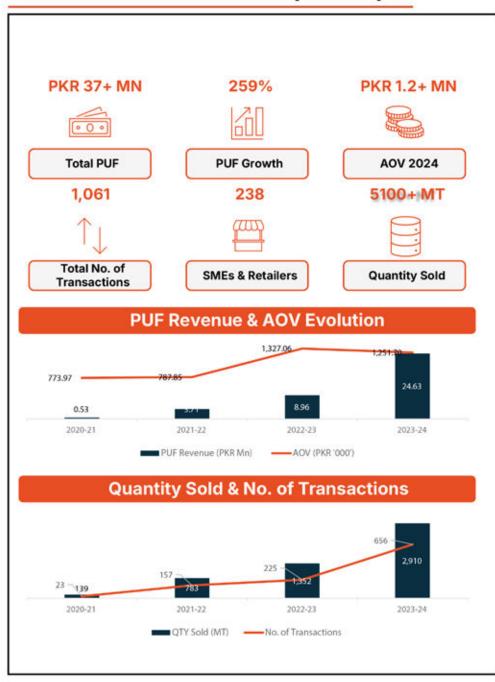
FINANCIAL SNAPSHOT



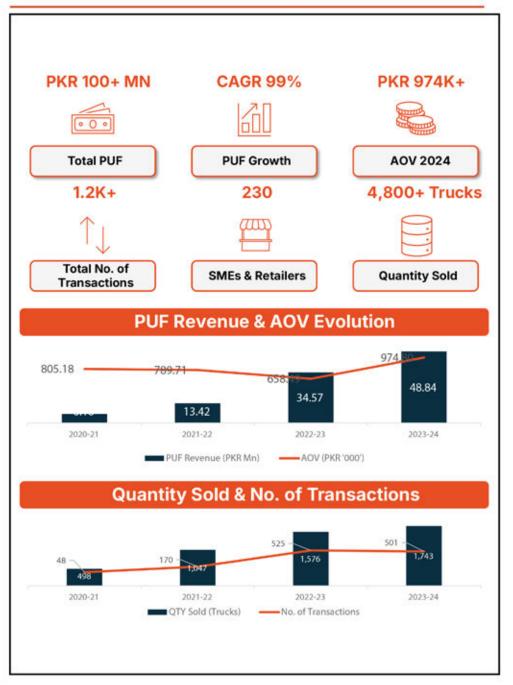
FINANCIAL SNAPSHOT (CEMENT)



FINANCIAL SNAPSHOT (STEEL)

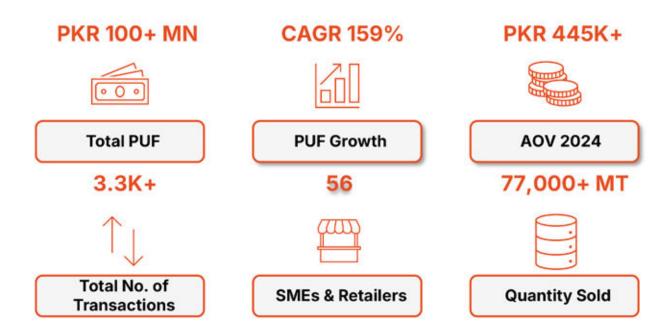


FINANCIAL SNAPSHOT (OTHER BUILDING MATERIAL)

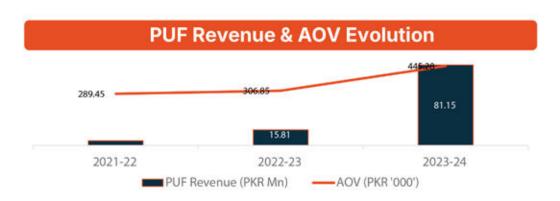




FINANCIAL SNAPSHOT (AGRI BIOMASS)







Thank You





(042) 3217 6455



